

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

VIA ELECTRONIC MAIL

April 4, 2012

Board of Supervisors GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH Fifth District

To:

All Department Heads

From:

William T Fujioka

Chief Executive Officer

UPDATE FOR THE HARD-HIRING FREEZE AND FREEZE ON NON-ESSENTIAL SERVICES, SUPPLIES AND EQUIPMENT

This memo provides revised guidelines on the hard-hiring freeze and freeze on non-essential services, supplies and equipment (Attachment I). These revisions incorporate changes to the procedures due to the scheduled implementation of eHR Position Control, and update the existing hiring freeze and services, supplies and capital assets freeze procedures. Other existing policies currently in place for items such as Additional Responsibilities Bonus, Special–Step Placement, Supervisor/Subordinate Pay, MAPP, etc., which require Chief Executive Officer (CEO) approval will not change.

Moratorium on Purchases

On February 10, 2009, the Board approved a hard-hiring freeze that exempted critical health and safety positions. The Board also instructed the CEO to work with the Auditor-Controller to freeze the services and supplies and capital assets-equipment (formerly referred to as fixed assets) appropriations for non-essential purchases. The Board has reaffirmed the Countywide hard-hiring freeze and freeze on non-essential purchases each subsequent year during budget deliberations.

In addition to the freeze on non-essential services, supplies and equipment, we instituted a moratorium on information technology, vehicle, furniture purchases, office renovations and other cost-saving measures on February 17, 2011. Subsequently on August 2, 2011, we issued revised moratorium instructions specifying that any purchases that fell into these identified categories required CEO approval with input from the Chief Information Officer (CIO) for information technology purchases.

Effective immediately, we are lifting the moratorium on these purchases. Departments no longer need CEO approval for these types of purchases. However, Departments are to review information technology (IT) procurements with the CIO to ensure purchases are in alignment with departmental Business Automation Plans (BAP) and the County's strategic IT direction and standards. The appropriation freeze of services, supplies and equipment, as ordered by the Board, remains in effect.

"To Enrich Lives Through Effective And Caring Service"

All Department Heads April 4, 2012 Page 2

Exception Form Revision

The Exception Form (Attachment II) has been updated with several new fields: Position ID Number, Unit Number, Employee Name/Employee Number (only if available; not required), Employee Title, Subtitle and Title Description. These fields will be used to process all hiring exceptions.

Hard-Hiring Freeze Exemption List Update

CEO Analysts continue to work with your offices to identify critical items that should be exempted from the freeze. Attachment III is an updated listing of the exempted items.

Implementation of eHR Position Control Module

The scheduled implementation of the eHR Position Control Module will impact the way we administer the hard-hiring freeze. Beginning with its implementation in April 2012, departments will no longer need to travel to the Hall of Administration to input approved hiring requests. Positions exempt from the hard-hiring freeze and those positions approved via an Exception Form will be classified in the eHR Position Control as authorized, which will allow departments to process these personnel transactions from their workstation.

It is our hope that these updated procedures will relieve some of the administrative burdens of the hard-hiring freeze. As always, we welcome your comments and suggestions to further improve this process. Suggestions from your Administrative Deputy can be forwarded to Sid Kikkawa of our office for consideration.

If you have any questions or need additional information, please contact Sid Kikkawa at (213) 974-6872 or skikkawa@ceo.lacounty.gov.

Thank you for your continued support in these matters.

WTF:ES:SK JW:MM:vif

Attachments

c: Each Supervisor
Chief Deputies
Administrative Deputies

Hiring and SS Freeze Guidelines Procedures.m

GUIDELINES AND PROCEDURES – HIRING, SERVICES, SUPPLIES AND CAPITAL ASSETS FREEZE

All requests must be submitted to your Chief Executive Office (CEO) Budget Analyst using the Exception Form – Requests for Hiring, Services, Supplies and Capital Assets (Exception Form, Attachment II).

A. Hiring Exemptions

- 1. Positions that are on the Exempt Positions List do not need CEO approval. Departments must have a budgeted, vacant item to fund the position (new hire and/or promotion), but no documentation needs be submitted to the CEO, provided the department does not have a budget deficit. (See below).
 - a. Departments that have submitted a deficit in the latest Budget Status Report (BSR) will be required to submit an Exception Form for all new hires and promotions. These departments will be closely monitored to ensure that the new hires and/or costs related to promotions are justified in light of the deficit reported in the BSR.
 - b. All transactions will be monitored. If a department does not follow the hiring guidelines, CEO approval may be required for all transactions, including exempt positions.
- 2. Hiring freeze exemptions shall include:
 - Critical health and safety positions;
 - Positions required as a result of a court settlement;
 - Positions that are 100 percent revenue or IFT offset (unless a department is projected to overspend);
 - Positions that would create an immediate revenue loss that more than pays for the position; and
 - Seasonal positions required under various Memorandum of Understandings.

B. Hiring Exceptions

1. Departments must submit an Exception Form to their CEO Budget Analyst if a position is not on the Exempt Positions List.

a. Upon approval, the CEO will create a PDF copy of the Exception Form using the following naming convention:

Fiscal Year_Department Code (2 digit)_Position Identification (8-digit)

(Example: FY2011-12_AU_10003441)

- b. The CEO will forward the PDF file of the approved Exception Form to both the department and the CEO's Position Control Unit.
- c. Departments should attach the PDF file of the approved Exception Form to the personnel Employee Status Maintenance (ESMT) document when executing the transaction. This new eHR document is used to process all new hires and promotions.
- d. <u>Transition Period Processing</u>: For those Exception Forms that were approved prior to the implementation of eHR Position Control, in which the hiring transaction has not yet occurred in CWTAPPS, departments should annotate the fiscal year, two-digit Department Code and the eight-digit Position Identification number (two of the new fields on the revised Attachment II Exception Form) at the bottom of the approved Exception Form. When saving the PDF file, use the naming convention identified above, and forward the Exception Form to your CEO Budget Analyst for further processing.
- 2. Exception Forms are required for 120-day retirees, even if the item is on the Exempt Positions List. One Exception Form may be used for the annual summary request as long as adequate justification for each retiree, along with manager approval, is attached to the single Exception Form. Each new 120-day retiree hired outside of the annual process will require an individual Exception Form. Attachment IV provides additional guidelines for the authorization process that must occur before any retiree is employed ("new"), or re-employed (a "roll-over") the following fiscal year.
- 3. Transfers from one department to another are considered new hires and are NOT EXEMPT (unless the position is on the Exempt Positions List). The requesting department must justify and receive approval from the CEO for the transfer. The releasing department may not backfill the position without prior approval from the CEO.
- 4. If a vacant position generates revenue, departments should (where feasible), backfill with existing staff that are not revenue offset. If this is not feasible, departments must explain why.

- 5. Vacant positions will remain frozen unless the vacancy rate is greater than 35 percent for the requesting budget unit within a department, or when a critical need justification is approved by the CEO. If the budget unit has a vacancy rate over 35 percent, exceptions shall be approved to the extent that it brings the vacancy immediately below 35 percent.
- 6. If a vacant position remains unfilled and will result in new costs, departments must explain why.
- 7. Management appointments will be reviewed on a case-by-case basis.

C. Promotions

 Internal departmental promotions are not exempt unless the position is on the Exempt Positions List. Promotions that result in a new hire to a department must be approved by the CEO, as these are considered "new" employees to the hiring department. Promotions will be effective on the date CEO approves the Exception Form.

D. CEO Approval

- 1. If the position is not on the Exempt Positions List, the department must complete an Exception Form and submit the request to their CEO Budget Analyst.
- 2. The CEO Budget Analyst will review the department's Exception Form following the Guidelines and Procedures.
- 3. If the Exception Form is denied, the CEO Budget Analyst will inform the department.
- 4. If the Exception Form is approved, the CEO Budget Analyst will forward the Exception Form to the Budget Manager for review.
- 5. The Budget Manager will approve or deny the Exception Form, and then return the Exception Form to the CEO Budget Analyst. (If Exception Form is denied, the CEO Budget Analyst will inform the department.)
 - Depending on the nature of the hiring request, the CEO Budget Manager <u>may</u> obtain additional approvals from the Deputy Chief Executive Officer (DCEO), Senior Assistant CEO or both.
 - 1. If the Exception Form is submitted to the DCEO and is denied, the CEO Budget Analyst will inform the department. If approved, the Exception Form <u>may</u> be submitted to the Senior Assistant CEO for additional approval.

- 2. If the Senior Assistant CEO approves the Exception Form it will be returned to the CEO Budget Analyst. If the Exception Form is denied, the CEO Budget Analyst will inform the department.
- 6. When an Exception Form is approved, the CEO will inform the department they have approval, and will provide a copy of the dated Exception Form with approval signatures to the department, and the CEO Position Control Unit.

E. Services, Supplies and Capital Assets Appropriation

- 1. Partial exemption from the services and supplies and capital assets freeze shall be within the following guidelines:
 - Services and supplies purchases that are 100 percent revenue or IFT offset do not require CEO approval; however, if the department has submitted a deficit in the latest Budget Status Report (BSR), an Exception Form will be required.
 - Travel and training requests do not require CEO approval; however, departments should limit participation in all training programs that have direct costs attached. Discretionary travel and training should be discontinued by all departments.
 - Tuition reimbursement will be permitted only for continuing education classes for licensure requirement.
 - Mileage claims that are required as part of the job assignment will continue to be reimbursed, but departments should monitor all nonessential mileage and encourage alternatives where appropriate, such as conference calls.
 - Renovations that are currently underway may continue. New renovations are to be deferred unless the delay creates a health and safety issue.
 - Only time-off will be authorized for employees to attend the Management Council. All out-of-pocket expenses must be paid by the employee.
 - No capital assets expenditures unless equipment is deemed nonrepairable and essential.
 - Grant-funded capital assets purchases will be approved on a case-bycase basis.

Situations may arise that require a partial exemption from the services, supplies and capital asset appropriation freeze. Please review the below guidelines and procedures that have been developed by the CEO.

If due to the appropriation freeze, a budget unit's appropriation becomes overdraft, departments may take the following steps so that their appropriation is no longer overdraft. Steps should be taken in the following order:

- 1. **Reduce Encumbrances** Departments should review all encumbrances to determine, if any, encumbrances already established can be reduced.
- 2. Request a Reduction to the Amount Frozen Complete the Exception Form Requests for Hiring, Services, Supplies and Capital Assets (Exception Form, Attachment II) and submit it to your CEO Budget Analyst. If your CEO Budget Analyst agrees with your request, their recommendation will be submitted to a CEO Budget Manager. Depending on the nature of the request, the CEO Budget Manager has discretion to approve the request or may obtain additional approvals from the Deputy Chief Executive Officer, Senior Assist CEO or both.

When completing the Exception Form, ensure that the eCAPS Financial System accounting codes are properly completed for the budget unit in question.

- 3. Approved requests to reduce frozen appropriation levels will be forwarded to CEO Finance, who will coordinate with the Auditor-Controller to make the necessary changes in the eCAPS Financial System.
- 4. Budget adjustments that shift salaries and employee benefits (appropriation savings to other appropriations (i.e., services and supplies, capital assets or other charges), including action budget adjustments will continue to be monitored closely by the CEO.

Exception Form - Requests for Hiring, Services, Supplies and Capital Assets

Department:						Cluster: Ple	ase selec	t	
Request Date:			March 29, 2012						
Exception Requested for: (Please ✓ one box)			☐ Hiring ☐ Promotion ☐ Capital Assets ☐ 120-Day Retiree ☐ Services and Supplies						
Program	/ Unit:		Funding Source:						
Funding I	Descripti	on:	\$ One-time \$ Ongoing \$ Revenue Offset						
Blanket A	uthority	Request?	Yes - Indicate Number of Positions Approved for Blanket Authority						
Blanket Authority Request?			□ No						
, , , , , , , , , , , , , , , , , , , ,		Name/Employee No.		Employee Title (4-digit)	Subtitle (Example Title Description (Alpha) A or N)		ription (Alpha)		
Complete this section only if your department is requesting that Services and Supplies or Capital Assets appropriations be unfrozen:		Fund	Dept Code	Org Level 1	Org Level 2	Obje Categ		Dollar Amount \$ \$	
Justificat	ion for E	xception:						772/36	
Department Approval:			(at		gnature Req dministrativ	uired e Deputy or hi	gher)		
CEO Bud	act Analy	et:	,						Approved
			Gignature required / Date					Denied	
Recommendation for Approval / Denial:									
Employee Mitigation List:			Did any employees on the Mitigation List meet the requirements for this hiring exception?					Yes No	
Budget Manager:			Approved					Approved Denied	
		Signature Required / Date				Approved			
Deputy CEO			If Applicable					Denied	
Senior As	sistant C	EO:							Approved
Senior Assistant CEO:			If Applicable						

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EMPT POSI		
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
EPARTMENT:	CHILDREN AND FAMILY SERVICES	
8993	Adoptions Assistant	Provides direct client services
9071	Children's Social Worker I	Provides direct client services
9072	Children's Social Worker II	Provides direct client services
9073	Children's Social Worker III	Provides direct client services
9181	Eligibility Supervisor	Provides direct client services
9178 9179	Eligibility Worker I Eligibility Worker II	Provides direct client services Provides direct client services
9177	Eligibility Worker III	Provides direct client services
8995	Human Services Aide	Provides direct client services
5230	Public Health Nurse	Provides direct client services
9074	Supvg Children's Social Worker	Provides direct client services
THE MET CONTROL OF THE PROPERTY CONTROL THE VALUE OF THE PARTY CONTROL		
EPARTMENT: 9051	COMMUNITY AND SENIOR SERVICES Social Worker	Provides direct client services
EPARTMENT:	FIRE All Classifications Are Exempt Except the Below:	Special District funds (including Lifeguards which are seasonal, except for the belo
2934	Asst Chief, Lifeguard Services, Fire	Not Exempt
2925	Captain, Lifeguard Services, Fire	Not Exempt
2935	Chief, Lifeguard Services, Fire	Not Exempt
7472	Fire Equipment Mechanic	Not Exempt
2214	Intermediate Typist-Clerk	Not Exempt
6049	Medium Truck Driver	Not Exempt Not Exempt
2923 2922	Ocean Lifeguard Ocean Lifeguard Candidate	Not Exempt
2924	Ocean Lifeguard Candidate Ocean Lifeguard Specialist	Not Exempt
2926	Rescue Boat Captain	Not Exempt
2932	Section Chief, Lifeguard Servs, Fire	Not Exempt
2927	Senior Rescue Boat Captain	Not Exempt
2102	Senior Secretary III	Not Exempt
2216 8243	Senior Typist-Clerk Student Professional Worker I	Not Exempt Not Exempt
8243 8242	Student Professional Worker i	Not exempt Not Exempt
2931	Youth Program Specialist	Not Exempt
	\$	
EPARTMENT:	HEALTH SERVICES	
5068	Ambulance Dispatcher	Critical Ancillary Staff
5065	Ambulance Driver	Critical Ancillary Staff Direct Patient Care
5066 5894	Ambulance Medical Technician Audiologist I	Direct Patient Care
5896	Audiologist II	Direct Patient Care
4879	Autopsy Technician, Photography	Critical Ancillary Staff
4979	Blood Gas Laboratory Technician I	Critical Ancillary Staff
4982	Blood Gas Laboratory Technician II	Critical Ancillary Staff
5546 5547	Cardiac Electrodiagnostic Tech III Cardiac Electrodiagnostic Tech III	Direct Patient Care Direct Patient Care
554 <i>7</i> 5545	Cardiac Electrodiagnostic Technician I	Direct Patient Care Direct Patient Care
5556	Cardiovascular Technician	Direct Patient Care
5077	Central Service Supervisor I	Critical Ancillary Staff
5078	Central Service Supervisor II	Critical Ancillary Staff
5082	Central Service Tech I	Critical Ancillary Staff
5083	Central Services Technician II	Critical Ancillary Staff
5092	Certified Medical Assistant	Direct Patient Care
5858 5094	Certified Occupational Therapy Assistant Clinic Licensed Vocational Nurse II	Direct Patient Care Direct Patient Care
5094	Clinic Lvn I	Direct Patient Care
5087	Clinic Nursing Attendant I	Direct Patient Care
5088	Clinic Nursing Attendant II	Direct Patient Care
5469	Clinic Physician, Md	Direct Patient Care
5468	Clinic Physician, Md/Per Session	Direct Patient Care Direct Patient Care Title Change Only
5208 4895	Clinical Instructor, Rn Clinical Laboratory Scientist	Direct Patient Care, Title Change Only Critical Ancillary Staff, Title Change Only
4908	Clinical Laboratory Scientist Clinical Laboratory Scientist Administrative Supervisor	Critical Ancillary Staff Critical Ancillary Staff
4896	Clinical Laboratory Scientist II	Critical Ancillary Staff
4905	Clinical Laboratory Scientist III	Critical Ancillary Staff
4919	Clinical Microbiologist I	Critical Ancillary Staff
4920	Clinical Microbiologist II	Critical Ancillary Staff
5357 5513	Clinical Pharmaciet	Direct Patient Care Critical Ancillary Staff
8697	Clinical Pharmacist Clinical Psychologist II	Direct Patient Care
9015	Clinical Social Work Supervisor II	Direct Patient Care
9013	Clinical Social Worker	Direct Patient Care
5472	Consulting Specialist, Md/Per Session	Direct Patient Care
6774	Custodian	Critical Ancillary Staff
4959	Cytology Laboratory Tech I	Critical Ancillary Staff
4961 4962	Cytology Laboratory Tech Supvr I Cytology Laboratory Tech Supvr II	Critical Ancillary Staff Critical Ancillary Staff
	Cytology Laboratory Technologist II	Critical Ancillary Staff

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MPT POSI	TIONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
4745	Dental Assistant	Direct Patient Care
4746	Dental Assistant, Special Procedures	Direct Patient Care
4751	Dental Hygienist	Direct Patient Care
4757	Dental Intern	Direct Patient Care
4749	Dental Laboratory Radiologic Tech	Critical Ancillary Staff
4760	Dental Resident	Direct Patient Care
4767	Dental Specialist	Direct Patient Care
4750 4763	Dental Technician Dentist	Critical Ancillary Staff Direct Patient Care
5794	Diagnostic Ultrasound Technician	Critical Ancillary Staff
5560	EEG Technician I	Critical Ancillary Staff
5562	Electroencephalograph Tech Supvr	Critical Ancillary Staff
5561	Electroencephalograph Technician II	Critical Ancillary Staff
4936	Electron Microscopy Specialist	Critical Ancillary Staff
1416	Health Info Associate	Critical Ancillary Staff
1418	Health Info Sr Technician	Critical Ancillary Staff
1417	Health Info Technician	Critical Ancillary Staff
1415	Health Info Technician Trainee	Critical Ancillary Staff
1153	Healthcare Interpreter	Direct Patient Care
5606	Hospital Medical Assistant	Critical Ancillary Staff Critical Ancillary Staff
4976 4902	Laboratory Assistant Laboratory Quality Control Coordinator	Critical Ancillary Staff Critical Ancillary Staff
4902 4983	Laboratory Quality Control Coordinator Laboratory Support Supervisor I	Critical Ancillary Staff
5590	Lead Respiratory Care Practitioner	Direct Patient Care
5836	Licensed Physical Therapy Assistant	Direct Patient Care
5105	Licensed Vocational Nurse II	Direct Patient Care
5106	Licensed Vocational Nurse III	Direct Patient Care
5104	Lvn I	Direct Patient Care
9002	Medical Case Worker II	Direct Patient Care
9001	Medical Caseworker I	Direct Patient Care
6531	Medical Electronic Technician	Critical Ancillary Staff
7081	Medical Photographer	Critical Ancillary Staff
5778	Medical Radiation Physicist	Critical Ancillary Staff
1401	Medical Record Technician II	Critical Ancillary Staff
4899	Medical Tech, Data Systems	Critical Ancillary Staff
5055	Mortuary Attendant	Critical Ancillary Staff Direct Patient Care
5783	MRI Technologist II Nuclear Medicine Technologist I	Critical Ancillary Staff
5802 5803	Nuclear Medicine Technologist II	Direct Patient Care
5172	Nurse Anesthetist II	Direct Patient Care
5169	Nurse Anesthetist Trainee 1st and 2nd Year	Direct Patient Care
5169	Nurse Anesthetist Trainee(2Nd Year)	Direct Patient Care
5286	Nurse Manager	Direct Patient Care
5359	Nurse Midwife	Direct Patient Care
5121	Nurse Practitioner	Direct Patient Care
5098	Nursing Attendant I	Direct Patient Care
5100	Nursing Attendant II	Direct Patient Care
5101	Nursing Attendant III	Direct Patient Care Direct Patient Care
4802	Nutritionist I	Direct Patient Care Direct Patient Care
4803	Nutritionist II	18. 18.1.10
5858 5856	Occup. Therapy Asst. Occupational Therapist I	Direct Patient Care
5857	Occupational Therapist II	Direct Patient Care
5859	Occupational Therapy Supervisor I	Direct Patient Care
5865	Occupational Therapy Supervisor II	Direct Patient Care
5608	Ophthalmology Tech	Critical Ancillary Staff
5611	Optometrist	Critical Ancillary Staff
5595	Orthopedic Tech	Critical Ancillary Staff
5612	Orthoptic Tech	Critical Ancillary Staff
9191	Patient Financial Servs Cont Supv	Critical Ancillary Staff
9189	Patient Financial Servs Cont Wkr	Critical Ancillary Staff Critical Ancillary Staff
9193	Patient Financial Servs Worker	Critical Ancillary Staff
9192 5512	Patient Resources Worker Pharmacist	Critical Ancillary Staff Critical Ancillary Staff
5501	Pharmacy Helper	Critical Ancillary Staff
5516	Pharmacy Supervisor I	Critical Ancillary Staff
5517	Pharmacy Supervisor II	Critical Ancillary Staff
5504	Pharmacy Technician	Critical Ancillary Staff
4986	Phlebotomy Service Supervisor	Critical Ancillary Staff
4977	Phlebotomy Technician I	Critical Ancillary Staff
4981	Phlebotomy Technician II	Critical Ancillary Staff
5837	Physical Therapist I	Direct Patient Care
5839	Physical Therapist II	Direct Patient Care
5842	Physical Therapy Instructor	Direct Patient Care
5843	Physical Therapy Supervisor I	Direct Patient Care Direct Patient Care
5849 5047	Physician Assistant	Direct Patient Care Direct Patient Care
5047 5408	Physician Assistant Physician Postgraduate I	Direct Patient Care
5476	Physician Postgraduate (Physician Specialist (Non-Megaflex)	Direct Patient Care, Item Number And Title Change
5474	Physician Opecialist (Not-Megalicx)	Direct Patient Care, Item Number And Title Change
	,, ordining 1110	Direct Patient Care

3/23/2012

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MPT POSI	TIONS LIST	
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ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
5422	Physician, Md/Emergency Room	Direct Patient Care
5408	Physician, Post Graduate (1St Year)	Direct Patient Care - Accompanies The Addition Of 5411 Physician Post Graduate
5411	Physician, Post Graduate (2Nd - 7Th Year)	Direct Patient Care, Title Change Only
5880	Podiatrist	Direct Patient Care
9034	Psychiatric Social Worker I	Direct Patient Care
9035	Psychiatric Social Worker II	Direct Patient Care
8162	Psychiatric Technician II Pulmonary Physiology Tech I	Direct Patient Care
5567 5566	Pulmonary Physiology Tech I Pulmonary Physiology Tech Supvr I	Direct Patient Care Direct Patient Care
5571	Pulmonary Physiology Tech Supvr II	Direct Patient Care
5568	Pulmonary Physiology Technician II	Direct Patient Care
5569	Pulmonary Physiology Technician III	Direct Patient Care
5772	Radiation Protection Specialist	Critical Ancillary Staff
5801	Radiation Therapy Tech	Critical Ancillary Staff
5798	Radiologic Technologist	Critical Ancillary Staff
5799	Radiologic Technologist, Special Procedures	Critical Ancillary Staff
7071	Radiology Photographic Assistant	Critical Ancillary Staff
5514	Radiopharmacist	Critical Ancillary Staff Critical Ancillary Staff
5506 5871	Radiopharmacy Tech Recreation Therapist I	Direct Patient Care
5872	Recreation Therapist II	Direct Patient Care
5872 5870	Recreation Therapy Assistant	Direct Patient Care
5873	Recreation Therapy Supervisor	Direct Patient Care
5133	Registered Nurse I	Direct Patient Care
5134	Registered Nurse II	Direct Patient Care
5135	Registered Nurse III	Direct Patient Care
5108	Rehabilitation Associate	Direct Patient Care
5882	Rehabilitation Therapy Technician	Direct Patient Care
5261	Relief Nurse	Direct Patient Care
5575	Renal Dialysis Equipment Technician	Critical Ancillary Staff Direct Patient Care
5588 5585	Respiratory Care Practitioner Respiratory Care Practitioner I	Direct Patient Care
9019	Senior Clinical Social Worker	Direct Patient Care
4980	Senior Laboratory Assistant	Critical Ancillary Staff
5597	Senior Orthopedic Technician	Direct Patient Care
5456	Senior Physician	Direct Patient Care
5118	Senior Student Worker Nursing	Direct Patient Care
5887	Speech Pathologist I	Direct Patient Care
5889	Speech Pathologist II	Direct Patient Care
5886	Speech Pathology Assistant	Direct Patient Care
5589	Sr Respiratory Care Practitioner	Direct Patient Care
5216	Sr. Nursing Instructor	Direct Patient Care Direct Patient Care
5113 5329	Student Worker Nursing Supervising Clinic Nurse I	Direct Patient Care
5330	Supervising Clinic Nurse II	Direct Patient Care
5784	Supervising MRI Technologist	Direct Patient Care
5174	Supervising Nurse Anesthetist	Direct Patient Care
5599	Supervising Orthopedic Technician	Direct Patient Care
5338	Supervising Staff Nurse I	Direct Patient Care
5339	Supervising Staff Nurse II	Direct Patient Care
5365	Supervising Surgery Nurse I	Direct Patient Care
5366	Supervising Surgery Nurse II	Direct Patient Care
5415	Supervisor Of Residents, M.D.	Direct Patient Care Direct Patient Care
5557	Supvg Cardiovascular Technician	Critical Ancillary Staff
9194 9195	Supvg Patient Fin Service Worker I Supvg Patient Fin Service Worker II	Critical Ancillary Staff
9038	Supvg Psychiatric Social Worker	Direct Patient Care
5804	Supvg Radiologic Technologist I	Direct Patient Care
5810	Supva Radiologic Technologist II	Direct Patient Care
5587	Supvg Respiratory Care Practition	Direct Patient Care
4903	Supvng Clinical Lab Scientist I	Critical Ancillary Staff
4904	Supvng Clinical Lab Scientist II	Critical Ancillary Staff
4905	Supvng Clinical Lab Scientist III	Critical Ancillary Staff
5111	Surgical Technician	Direct Patient Care
4954	Tissue Analysis Technician I	Critical Ancillary Staff
4955 4956	Tissue Analysis Technician II	Critical Ancillary Staff Critical Ancillary Staff
4956 4957	Tissue Analysis Technician Supvr I Tissue Analysis Technician Supvr II	Critical Ancillary Staff
495 <i>1</i> 4953	Tissue Analysis Technician Trainee	Critical Ancillary Staff
4903 4948	Toxicology Tech	Critical Ancillary Staff
5096	Unit Support Assistant	Direct Patient Care
5613	Urology Technician I	Direct Patient Care
5614	Urology Technician II	Direct Patient Care
5125	Utilization Review Nurse Supvr I	Critical Ancillary Staff
5126	Utilization Review Nurse Supvr II	Critical Ancillary Staff
	Visiting Dentist/Daily	Direct Patient Care
4773	Visiting Dentist/Per Session	Direct Patient Care

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EXEMPT POSITI	ONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
DEPARTMENT:	INTERNAL SERVICES	
7202 7203	Assistant Chief Stationary Engineer Chief Stationary Engineer	Supervises energy plant personnel and operations 24/7 operation Supervises energy plant personnel and operations 24/7 operation
7200	Stationary Engineer Control Specialist	Monitors energy plant equipment performance
7793	Stationary Engineer Helper	Maintain compliance with Article 15 - BU 401 MOU staffing levels
7198	Stationary Engineer II	Maintain compliance with Article 15 - BU 401 MOU staffing levels
DEPARTMENT: 8705	MENTAL HEALTH Assistant Behavioral Sciences Consultant	Direct Patient Care
5276A	Asst Mental Health Counselor, RN	Direct patient care
5064	Clinic Driver	Assists with Direct Patient Care
8695A 8697A	Clinical Psychologist I Clinical Psychologist II	Direct patient care Direct patient care
8694A	Clinical Psychology Intern	Direct patient care
8109	Community Services Coordinator I	Direct Patient Care
8110 8108	Community Services Coordinator II Community Services Counselor	Direct Patient Care Direct Patient Care
8103A	Community Worker	Direct patient care
1479A	Conservator/Administrator Assistant	Supports direct client services; direct legal fiduciary responsibility.
1481 1480A	Deputy Public Conservator/Administrator II Deputy Public Conservator/Admr I	Supports direct client services; direct legal fiduciary responsibility Supports direct client services; direct legal fiduciary responsibility.
4720	Division Chief, Program Development, MH	Manages Clinical Program Operations
1489	Division Chief, Public Guardian	Responsible for conservatees pursuant to Court direction
9001A	Medical Case Worker I	Direct patient care Direct Patient Care
9002 4722	Medical Case Worker II Mental Health Clinical District Chief	Responsible for clinical program / contract management
4726	Mental Health Clinical Program Head	Responsible for clinical program / contract management
9038	Mental Health Clinical Supervisor	Working Supervisor with Direct Patient Care
9029A 9030A	Mental Health Clinician I Mental Health Clinician II	Direct patient care Direct patient care
5467J	Mental Health Consultant, MD (Per Session)	Direct patient care
5278A	Mental Health Counselor, RN	Direct patient care
8111A 4735A	Mental Health Peer Advocate Mental Health Psychiatrist	Direct patient care Direct patient care
8148	Mental Health Services Coordinator I	Direct Patient Care
8149	Mental Health Services Coordinator II	Direct Patient Care
5121A	Nurse Practitioner	Direct patient care Direct Patient Care
5856 5857	Occupational Therapist I Occupational Therapist II	Direct Patient Care
9193	Patient Financial Services Worker	Revenue Generating
9192	Patient Resources Worker	Revenue Generating
5837 5839	Physical Therapist I Physical Therapist II	Direct Patient Care Direct Patient Care
5474A	Physician, MD (Non-Megaflex)	Direct patient care
5411M	Physician, Post Graduate (2nd - 7th Year)	Direct patient care, title change only
9034A 9035A	Psychiatric Social Worker I Psychiatric Social Worker II	Direct patient care Direct patient care
8161A	Psychiatric Technician I	Direct patient care
8162A	Psychiatric Technician II	Direct patient care
8163A 5871	Psychiatric Technician III Recreation Therapist I	Direct patient care
5872	Recreation Therapist II	Direct Patient Care
5133	Registered Nurse I	Direct Patient Care
5139A	Registered Nurse II.	Direct patient care Direct Patient Care
5134 5140A	Registered Nurse II Registered Nurse II, Sheriff	Direct Patient Care Direct patient care
5135	Registered Nurse III	Direct Patient Care
5141A	Registered Nurse III, Sheriff	Direct patient care
8593A 8104	Rehabilitation Counselor II Senior Community Worker I	Direct patient care Direct Patient Care
8105	Senior Community Worker II	Direct Patient Care
5280	Senior Mental Health Counselor, RN	Direct Patient Care
8712A	Sr Community Mental Health Psychologist Staff Nurse	Direct patient care Direct Patient Care
5335 5884A	Staff Nurse Substance Abuse Counselor	Direct Patient care Direct patient care
5883	Substance Abuse Counselor Aid	Direct Patient Care
1485	Supervising Deputy Public Conservator/Administrator	Supports direct client services; direct legal fiduciary responsibility
1486 4737	Supervising Deputy Public Conservator/Administrator II Supervising Mental Health Psychiatrist	Supports direct client services; direct legal fiduciary responsibility Working Supervisor with Direct Patient Care
9038A	Supervising Psychiatric Social Worker	Direct patient care
5338	Supervising Staff Nurse I	Working Supervisor with Direct Patient Care
5340A 5339	Supervising Staff Nurse I, Sheriff Supervising Staff Nurse II	Direct patient care Working Supervisor with Direct Patient Care
5339 5341A	Supervising Staff Nurse II, Sheriff	Direct patient care
DEPARTMENT:	PUBLIC HEALTH	
5233	Assistant Program Specialist	Supports Direct Clinical Services Public Health and Safety
1270 5457	Assistant Public Health Registrar Chief Physician I	Public Health and Safety Public Health and Safety
5458	Chief Physician II	Public Health and Safety
5459	Chief Physician III	Public Health and Safety

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EMPT POSI	FIONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
5090	Clinic Licensed Vocational Nurse I	Direct Patient Care
5094	Clinic Licensed Vocational Nurse II	Direct Patient Care
5087	Clinic Nursing Attendant	Direct Patient Care
5468	Clinic Physician	Direct Patient Care
4926	Clinical Chemist Supervisor I	Public Health and Safety Public Health and Safety
4922 4895	Clinical Chemit Clinical Laboratory Scientist I	Public Health and Safety Public Health and Safety
4896	Clinical Laboratory Scientist II	Public Health and Safety
4919	Clinical Microbiologist	Public Health and Safety
5299	Clinical Nursing Director II	Public Health and Safety
5513	Clinical Pharmacist	Public Health and Safety
5670	Environmental Health Specialist I	Critical Public Health Inspections
5671	Environmental Health Specialist II	Critical Public Health Inspections
5673	Environmental Health specialist IV	Critical Public Health Inspections
5668	Environmental Health Technician	Critical Public Health Inspections
5672	Environmental Hith Services III	Critical Public Health Inspections
5670	Environmental Hith Services Trainee	Critical Public Health Inspections
5702	Health Facilities Evaluator I	Critical Public Health Inspections
5703 5704	Health Facilities Evaluator II	Critical Public Health Inspections Critical Public Health Inspections
5704 5707	Health Facilities Evaluator III Health Facilities Evaluator, Nursing	Critical Public Health Inspections Critical Public Health Inspections
4976	Health Facilities Evaluator, Nursing Laboratory Assistant	Public Health and Safety
4976	Laboratory Assistant Laboratory QC Coordinator	Public Health and Safety
4902	Milk Technician	Public Health and Safety Public Health and Safety
5286	Nurse Manager	Direct Patient Care
4999	PH Microbiologist I	Public Health and Safety
5000	PH Microbiologist II	Public Health and Safety
5001	PH Microbiologist Sup I	Public Health and Safety
5004	PH Microbiologist Sup II	Public Health and Safety
4998	PH Microbiologist TR	Public Health and Safety
5455	Physician Specialist	Public Health and Safety
5237	Program Specialist	Supports Direct Clinical Services
5645	Public Health Investigator	Public Health and Safety
5644	Public Health Investigator Trainee	Public Health and Safety
5230	Public Health Nurse	Direct patient care
5236	Public Health Nurse Supervisor	Direct Patient Care
1271	Public Health Registrar	Public Health and Safety
5772	Radiation Protection Specialist	Critical Public Health Inspections
5772	Radiation Protection Specialist	Critical Public Health Inspections Public Health and Safety
5798	Radiologic Technologist	Direct Patient Care
5133 5134	Registered Nurse I Registered Nurse II	Direct Patient Care
5135	Registered Nurse III	Direct Patient Care
1274	Senior Public Health Registrar	Public Health and Safety
5774	Senior Radiation Protection Spec	Critical Public Health Inspections
5708	Senior, Health Facilities, Nursing	Critical Public Health Inspections
5329	Supervising Clinic Nurse	Direct Patient Care
5646	Supvg Public Health Investigator	Public Health and Safety
4948	Toxicology Technician	Public Health and Safety
EPARTMENT:	PUBLIC HEALTH - ANTELOPE VALLEY REHABILITATION C	ENTER
5884	Substance Abuse Counselor	Direct patient care (hard-to-recruit position due to specialized certification requirement
5883	Substance Abuse Counselor Aid	Direct patient care (hard-to-recruit position due to specialized certification requirement
EPARTMENT:	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	
5350	Medical Services Coordinator, Cuss	Position provides critical service authorizations for CCS providers.
5856	Occupational Therapist I	Direct patient care (hard-to-recruit position)
5857	Occupational Therapist II	Direct Patient Care
5858	Occupational Therapy Assistant	Direct Patient Care
5837	Physical Therapist I	Direct patient care (hard-to-recruit position)
5839	Physical Therapist II	Direct Patient Care Direct Patient Care
5836	Physical Therapy Assistant	Direct Patient Care Direct Patient Care
5455	Physician Specialist, MF	DITON AUGIR VAIO
CDADTMENT.	PUBLIC HEALTH - HIV and STD PROGRAMS (Formerly Office	a of AIDS Program & Policy)
EPARTMENT: 5479	Chief Physician I,Md	Ryan White CARE Act Requirement
1759	Epidemiologist	Ryan White CARE Act Requirement
1759	Epidemiology Analyst	Ryan White CARE Act Requirement
4846	Health Education Assistant	Ryan White CARE Act Requirement
4848	Health Educator	Ryan White CARE Act Requirement
4613	Health Program Coordinator	Ryan White CARE Act Requirement
5230	Public Health Nurse	Ryan White CARE Act Requirement
5133	Registered Nurse I	Public Health and Safety
	Registered Nurse II	Public Health and Safety
5134		
5135	Registered Nurse III	Public Health and Safety

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XEMPT POSIT	TIONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
		Ensures that community-based programs are in compliance with federal and State requirements. Failure to comply with terms of the contract constitutes grounds for the
4614	Contract Program Auditor	State to suspend, recover payments or terminate the contract.
DEPARTMENT:	PUBLIC SOCIAL SERVICES	
9178	Eligibility Worker I	Provides direct client services/Entry level position/Caseload driven
9179	Eligibility Worker II	Provides direct client services/Paired class promotion
9165	GAIN Services Worker	Provides direct client services/Caseload driven
2214	Intermediate Typist Clerk	Entry level/Direct client services
9051	Social Worker	Provides direct client services/Paired class promotion
DEPARTMENT:	REGISTRAR-RECORDER/COUNTY CLERK	
9304H	Clerk, NC	Critical public service
9312F/H	Election Assistant I, NC	Critical public service
9313F/H	Election Assistant II, NC	Critical public service
9315F/H	Election Assistant III, NC	Critical public service

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KEMPT POSIT	IONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
DEPARTMENT:	SHERIFF	And the second s
9969A	Assistant Sheriff (Unclassified)	Swom positions are exempt
9351	den period descripciones que recentra antico escriber de consequente de combinar que combinar con combinar de consequente de c	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R #8.
9301	Bricklayer, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R
9352	Bridge Maintenance Worker, NC	#8.
2721A	Captain	Sworn positions are exempt
2721N	Captain	Sworn positions are exempt
9353	Carpenter, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R #8.
0254	Cornet & Lineleum Lever NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service F #8.
9354	Carpet & Linoleum Layer, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service F
9355	Cement & Concrete Finisher, NC	#8.
4895	Clinical Laboratory Scientist I	Performs clinical laboratory tests.
2723A	Commander	Swom positions are exempt
27230	Commander	Sworn positions are exempt
9356	Communications System Technician, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service I #8.
4333	Criminalist	Performs physical and chemical analyses required in scientific criminal investigations
and the same of th		De ferme standard she sited and the second s
4331	Criminalistics Laboratory Technician	Performs standard chemical procedures to analyze specimens of evidentiary materi Performs specialized clerical work in the Custody Division Sheriff's Department.
2217	Custody Records Clerk I	Sworn positions are exempt
2708A	Deputy Sheriff	Sworn positions are exempt
2708N 2707	Deputy Sheriff Deputy Sheriff Trainee	Participates in a basic law enforcement training program.
9309	Deputy Sheriff, NC	Swom positions are exempt
9968A	Division Chief, Sheriff (Unclassified)	Sworn positions are exempt
E. MART AND AND THE PROPERTY OF A PROPERTY O		Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service I
9357	Electrician, NC	#8. Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service F
9358 9360	Elevator Mechanic, NC	#8. Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service F #8.
4332	Forensic Identification Specialist I	Positions in this class learn both field and laboratory analysis including processing or scenes by recognizing, searching, collecting, and preserving physical evidence.
4332	Polensic Identification Specialist I	Performs field or laboratory analysis for processing and comparing fingerprints, and
4334	Forensic Identification Specialist II	processing complex crime scenes. Covered by MOU's approved by the Board of Supervisors January 1991; temporary
9362	Heat & Frost Insulator, NC	employees are labor appointments under the authority of the County's Civil Service I #8. Covered by MOU's approved by the Board of Supervisors January 1991; temporary
9363	Imigation & Lawn Sprinkler Fitter, NC	employees are labor appointments under the authority of the County's Civil Service F #8.
2719A 2719N	Lieutenant Lieutenant	Swom positions are exempt Swom positions are exempt
en te los estaciones con com unitarios de la filma en elefaciones a una filma la comunitario de la filma de la co	Mary June 1945 Annie Millender (Anthor (M. Annie 1945) Annie	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service I
9364	Metal Lather, NC	#8. Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service I
9365	Millwright, NC	#8. Assists in the provision of nursing care and medical treatment of inmate patients in a
5107	Nursing Assistant	Sheriff's custody facility.
5100	Nursing Attendant II	Provides prescribed care to patients in a correctional facility.
5214	Nursing Instructor	Provides instruction and training to nursing staff. Covered by MOU's approved by the Board of Supervisors January 1991; temporary
9366	Painter, NC	employees are labor appointments under the authority of the County's Civil Service I #8.
5512	Pharmacist	Provides professional pharmacy services in a correctional facility and provides techn supervision to support personnel in the performance of pharmacy duties.
	A SECTION OF THE PROPERTY OF T	Performs a variety of technical and support pharmacy services in a correctional facil
5504	Pharmacy Technician	pharmacy. Provides specialized medical services to Inmates in a correctional facility as required Title 15.
5476	Physician Specialist, M.D.	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service F

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EMPT POSI	TIONS LIST	
ITEM NO.	ITEM CLASSIFICATION	REASON FOR EXEMPTION
9369	Plumber, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service Ru #8.
9359	Power Line Worker, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service Ru #8.
2450	Public Response Dispatcher I	Receives training and practical experience, under immediate supervision, in receiving and responding to calls for emergency and non-emergency assistance at the Sheriff's Department Communication Center
5798	Radiologic Technologist	Performs radiographic procedures employing the use of X-rays to produce images of various parts of the body for the diagnosis of pathological and traumatic disorders.
9370	Refrigeration Mechanic, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service Ru #8.
5139	Registered Nurse I	Provides professional nursing care to Inmates in a correctional facility as required by Title 15.
5140	Registered Nurse II	This experienced class provides independent, comprehensive professional nursing ca to a diverse group of patients in a variety of patient care settings and precepts or lead others.
5141	Registered Nurse III	This proficient class focuses on applying extensive knowledge and skills to consistent provide comprehensive care to inmate patients in a Sheriff's custody facility.
9308	Reserve Deputy Sheriff	Identified as exempt by Public Safety Cluster analyst. Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service Ru
9371	Roofer, NC	#8.
2827	Security Assistant	Assists swom personnel in providing security and guarding County property.
2828	Security Officer	Assists sworn personnel in guarding County property.
2717A	Sergeant	Sworn positions are exempt
2717N	Sergeant	Swom positions are exempt Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R
9372	Sheet Metal Worker, NC	#8.
9994L 9367	Sheriff (Unclassified) 	Swom positions are exempt Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R #8.
9373	Steam Fitter, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R #8.
5340	Supervising Staff Nurse I	Supervises nursing activities on a ward or in a clinic in a large Sheriff's Custody facilit infirmary or an outlying custody facility for a shift.
9374	Tile Setter, NC	Covered by MOU's approved by the Board of Supervisors January 1991; temporary employees are labor appointments under the authority of the County's Civil Service R #8.
9374 9970A	Undersheriff (Unclassified)	Swom positions are exempt



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

February 23, 2010

Board of Supervisors GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH Fifth District

To:

All Department Heads

From:

William T Fujioka

Chief Executive Officer

120-DAY RETIREES

By memorandum dated December 2, 2009, departments were asked to reduce the employment of County retirees (i.e., 120-day retirees). We subsequently provided each department with information on the current number of these individuals and the cumulative hours worked by each employee in the current fiscal year and emphasized that the use of these retirees must be limited to critical positions where the necessary expertise is otherwise unavailable within your department. Further, every effort is to be made to transfer this expertise to permanent employees to reduce the 120-day retiree population to an absolute minimum by June 30, 2010.

As you know State law governing the County's retirement benefits (the 1937 Retirement Act) prohibits the employment of retirees for more than 120 working days (960 working hours) in any fiscal year. Exceeding this limit for any retiree may subject all active and retired employees to severe tax consequences under State and federal law. To assist departments in managing their rehired retirees, we will continue to provide you with periodic status reports showing the number and identity of your 120-day retirees and the cumulative hours worked to date in the current fiscal year.

The most recent information we have shows that some 120-day retirees are already very near the 960 hour limit for this fiscal year. To ensure we do not exceed this limit, we are asking all departments to:

- Obtain specific annual re-authorization from your CEO budget analyst before any retiree is employed or re-employed in a subsequent fiscal year. This will be the case regardless of whether the costs are provided for within your adopted budget.
- 2. Carefully monitor the hours worked by your rehired retirees, so that, without exception, no retiree works more than 960 hours in a fiscal year.

If you have any questions regarding this matter, please call me or contact Ellen Sandt at (213) 974-1186 or esandt@ceo.lacounty.gov.

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All Administrative Deputies

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"To Enrich Lives Through Effective And Caring Service"